

# Jean-Luc Guitera

## Partner



**Email:** [jeanluc.guitera@oxera.com](mailto:jeanluc.guitera@oxera.com)

**Tel:** +33 6 18408443

**Language skills:** French and English

### Profile

Prior to joining Oxera in January 2026, Jean-Luc worked at KPMG for 37 years, having been an auditor before specialising first in transaction services (mergers and acquisitions), and then in forensic auditing (fraud investigations, M&A and commercial disputes, international arbitration) from 2003. He has led engagements in France and in more than twenty countries across all continents, and also headed KPMG's Dispute Advisory Service for the EMEA region from 2022 to 2025.

In a transaction advisory capacity, Jean-Luc has been involved in more than 80 transactions over 25 years. He has also acted as independent expert appointed by both parties to determine the final transaction price in mergers and acquisitions operations in 19 transactions.

He has been involved in more than 60 valuations of all types acting either as auditor, Transaction Services Partner leading a due diligence team, court- or tribunal-appointed expert (arbitral tribunals, Monaco appellate court), expert witness (arbitral tribunals and French state courts), member of an arbitral tribunal or independent expert.

As a financial expert, Jean-Luc has been involved in 58 international arbitrations and has given oral evidence 40 times, in French or English, acting

as an expert either for the claimant, respondent or as a tribunal-appointed expert, in Paris, New York, London, Geneva, Brussels, Beijing, the Cayman Islands and Bucharest, under ICC, CIRDI, OHADA, CIETAC and UNCITRAL (ad hoc) arbitration rules. His industry experience covers, among others, aerospace, defence, telecoms, construction and mining. He has significant experience in the financial assessment of complex industrial contracts and of contracts entailing complex cost-accounting analysis. He also has expertise in the financial issues associated with high-net-worth individuals.

As a forensic accountant and fraud investigator, he has led more than 100 investigations in France and into the operations of foreign subsidiaries of French-based groups in 20 countries. These investigations concerned alleged misappropriation of assets, fraudulent financial reporting, misrepresentation in the context of M&A operations, and corruption of public or private agents.

He is one of the experts selected by:

- the Global Arbitration Review in every edition since 2014, and listed as a **'Global Elite Thought Leader'** in its 2020, 2021 and 2026 editions;
- the Global Investigation Review in every edition since 2014, and listed as a one of four EMEA region **'Global Elite Thought Leaders'** in its 2020 and 2021 editions;
- the WWL France and Consulting experts guide since 2016.

### **Education and qualifications**

- Master in Business and Tax law, Université Paris II Assas, France
- Master in Accounting and Finance, Institut d'Etudes Politiques de Paris (Sciences Po), France
- Graduate of the Institut des Hautes Etudes de la Défense Nationale (IHEDN), France
- Qualified as an Expert-Comptable (Chartered Accountant) and Commissaire aux Comptes (Registered Auditor), France

## Selected publications

- Guitera, J-L. (2012), 'L'utilisation des techniques d'investigation de fraude au service du contentieux', *Décideurs Stratégie Finances et Droit*, Guide Annuaire Risk management assurance & contentieux, May.
- Guitera, J-L. (2012), 'Les contentieux liés à la dissimulation d'actifs dans le cadre d'une procédure collective', *Le Magazine des Affaires*, **72:73**, July–August.
- Guitera, J-L. (2012), 'Le motif économique de Licenciement est-il économiquement rationnel', *les cahiers du droit de l'entreprise*, **5**, September–October.
- Guitera, J-L. (2013), 'Cross-examination de l'expert financier, quelques expériences récentes', *Décideurs Stratégie Finances et Droit*, Guide Annuaire Risk management assurance & contentieux 2012-2013, February.
- Guitera, J-L. (2015), contribution on 'Regards des experts sur leur mission', *Revue de l'Arbitrage*, **2**.
- Guitera, J-L. and Djanett J-F. (2018), 'Delay and Quantum- the Role of Delay Analysis Programmes and Financial Methods for the Computation of Costs and Damages in Construction Arbitration', in S. Brekoulakis and D. Brynmore Tomas, *Global Arbitration Review Guide to Construction Arbitration*, chapter 8.

## Member of an Arbitral Tribunal

- Co-Arbitrator in an ICC tribunal (other co-arbitrator Serge Lazareff, Chairman Jan Paulsson) in a major litigation relating to the disposal of the contracting division of a Power industrial group (warranty claim €80m) [2006 – ICC 13308/EC]

## Expert appointed by the Tribunal

- Expert appointed by an Arbitral Tribunal on an ICC case in relation to a shareholders' dispute in the telecoms sector in Central Africa: analysis of the financial performance of the company over a ten-year period (**Oral Testimony**) [2012 – ICC17046/ND]

- Expert for an ICC Tribunal in a post-closing arbitration involving a French and a German company relating to the disposal of subsidiaries in the USA and Brazil: determination of the final purchase price post-closing adjustments (disputed amount €90m) (**Oral Testimony**) (2004) [ICC 11587DB]

### **Expert witness or consultant assignments—commercial arbitration**

- Expert witness engaged by three of the respondents in a Swiss Arbitration Centre case concerning the use of funds in a network of offshore companies owned by the same family, in the context of an inheritance dispute valued at €92m; report issued and oral testimony provided (2026)
- Expert witness engaged by the claimant in a Norwegian ad hoc arbitration under Norwegian law between a Norwegian gas supplier and one of its European clients, concerning the purchase price of gas; report issued (not called to testify at the hearing) (2025)
- Expert witness engaged by the claimant in an ICC arbitration under French law between a Moroccan company and a Lebanese company, concerning a warranty claim linked to the acquisition of a retail chain in a Francophone African country (value €20m); report issued and oral testimony provided (2024)
- Expert witness engaged by the claimant in an ICC emergency arbitration under French law between a British company and an African company, concerning the payment of the purchase price of a gold mine in a Francophone African country (value €81m); report issued (settled) (2024)
- Expert witness engaged by the claimant in an ICC emergency arbitration under French law between a Caymanian company and an African company, concerning the payment of the purchase price of a gold mine in a Francophone African country (value €81m); report issued (settled) (2024)
- Expert witness engaged by the claimant in an ad hoc arbitration under French and Spanish law between a train infrastructure company and two states, concerning the termination of a concession contract for a high-speed railway network between two countries (claim value €915m); report issued and oral testimony provided
- Expert witness engaged by the respondent in an ICC arbitration under French law between a Norwegian company and a US company,

concerning an alleged breach in the performance of the US company in a farming contract for an oil permit in France (value €50m); report issued and oral testimony provided (2023)

- Expert witness engaged by the claimant in an ICC arbitration under Swiss law between a Dubai-based company and an international tobacco company, concerning the severance of a distribution contract in a Middle Eastern country (value \$50m); report issued and oral testimony provided (2023)
- Expert witness engaged by the defendant in a Swiss ad hoc arbitration under Swiss law between a US healthcare company and its Italian distributor, concerning issues relating to a licence and distribution contract in Italy (value €3m); report issued and oral testimony provided (2022)
- Expert witness engaged by the claimant in an ICC arbitration under Chinese law between two European groups, concerning the valuation of a stake in a Chinese joint venture in the chemical industry (value \$150m); report issued (settled) (2020)
- Expert witness engaged by the respondent in a CPR arbitration under Cyprus law between a US group and an Algerian company, concerning the lost profits associated with an alleged breach of contract in the cleaning product industry (claim \$32m); oral testimony provided
- Expert witness engaged by the claimant in a Swiss ad hoc arbitration under Swiss law concerning a claim in the private banking industry (claim CHF190m); oral testimony provided (2019)
- Expert witness engaged by the respondent in an ICC arbitration under Swiss law between a French equipment manufacturer and a Turkish company, concerning an alleged faulty design of a glass manufacturing line (claim €16m); oral testimony provided (2020)
- Expert witness engaged by the claimant in a CEPANI arbitration concerning a warranty claim arising from the acquisition by a US company of a Belgian company in the pharmaceutical industry (claim €1.7bn); oral testimony provided (2018)
- Expert witness engaged by the claimant in an ICC arbitration under UAE law concerning the breach of a contract in the media industry (claim €220m); oral testimony provided (2018)
- Expert witness engaged by the respondent in a CIETAC arbitration under Chinese law between a French company and a Chinese company,

concerning a breach of contract (claim RMB342m, approximately €29m); oral testimony provided (2018)

- Expert witness engaged by the respondent in an ICC arbitration under Lebanese law between two Middle Eastern parties, concerning the breach of a contract in the media industry (claim €12m); oral testimony provided (2017)
- Expert witness engaged by the claimant in an ICC arbitration under Italian law between a Hong Kong-based company and an Italian company, concerning the abrupt termination of a supply contract (claim €32m); report issued (settled) (2017)
- Expert witness engaged by the claimant in an ICC arbitration under French law between an Algerian company and a Spanish consortium, concerning the realisation of an iron bar manufacturing plant in Algeria (claim €154m, counterclaim €4.2m); oral testimony provided (2017)
- Expert witness engaged by the respondent in an ICC arbitration between a European utility company and a gas supplier, concerning the termination of a supply contract on grounds of hardship (claim €60m); oral testimony provided (2016)
- Expert witness engaged by the claimant in an ICC arbitration under Belgian law between a Mauritian company and a DR Congolese company, concerning the abrupt termination of a contract relating to the sale of mineral ore (claim €2m); report issued (2016)
- Expert witness engaged by the claimant in a Franco-German Chamber of Commerce arbitration under French law between a French company and an Austrian company, concerning the abrupt termination of a supply contract (claim €29m); oral testimony provided (2014)
- Expert witness engaged by the claimant in an ICC arbitration under Swiss law between a French company and a Swiss company, concerning the abrupt termination of a licensing contract in the model industry (claim €4m); oral testimony provided (2014)
- Expert witness engaged by the claimant in an ICC arbitration under Swiss law between a Belgian company and a Russian company, concerning the breach of a contract relating to the purchase of equipment (claim €1.3m) (2014)
- Expert witness engaged by the respondent in an OHADA arbitration under Guinean law between an African state and a European group, concerning

the cancellation of a harbour concession (claim €42m); oral testimony provided (2013)

- Expert witness engaged by the respondent in an ICC arbitration under French law between a French company and a South African company, concerning damages resulting from the delivery of allegedly defective animal stock (claim €10m); oral testimony provided (2013)
- Consulting expert engaged by the claimant in an ICC arbitration between a Lebanese company and a Kuwaiti company, concerning the valuation of lost profits associated with the management of a joint venture (claim €20m); settled, no report issued (2013)
- Expert witness engaged by the claimant in an ICC arbitration under Lebanese law between a French group and a Middle Eastern minority shareholder, concerning a warranty claim in the advertising industry (claim €40m); report issued (2012)
- Expert witness engaged by the respondent in a UNCITRAL ad hoc arbitration between an Algerian company and a US company, concerning the unitisation of an oilfield (claim \$353m); report issued (2012)
- Consulting expert engaged by the respondent in an ICC arbitration between the French subsidiary of a US group and a Moroccan company, concerning the lost profits associated with an alleged breach of contract in the sanitary paper industry (claim €8m); settled, no report issued (2012)
- Expert witness engaged by the respondent in an ICC arbitration under New York law between a US company and a German company, concerning the costing of social plans in France (claim €8m); oral testimony provided (2011)
- Expert witness engaged by the claimant in a Swiss ad hoc arbitration under Swiss law between an Algerian company and a German engineering firm (claim €10m); oral testimony provided (2010)
- Expert witness engaged by the claimant in an ICC arbitration under Swiss law between a Moroccan company and a French engineering firm, concerning the building of a plant in Morocco (claim €30m); oral testimony provided (2009)
- Expert witness engaged by the claimant in a French ad hoc arbitration under French law between a French company and an African state (claim €35m), and in the subsequent French legal proceedings (2008)

- Expert witness engaged by the respondent in an ICC arbitration between two French companies, concerning the building of three ships (claim €260m); oral testimony provided (2008)
- Expert witness engaged by the respondent in a UNCITRAL ad hoc arbitration between an Algerian company and a Spanish company, concerning a dispute in the oil industry (claim €300m); report issued (2008)
- Expert witness engaged by the respondent in an ICC arbitration between an Australian company and a European company, concerning a dispute in the mining industry (claim €5m); oral testimony provided (2007)
- Expert witness engaged by the claimant in an ICC arbitration between a Brazilian company and a European company, concerning a dispute in the cement industry (claim €70m) (2007)

#### **Expert appointed by both Parties in the context of the termination of a commercial contract**

- Independent expert engaged by both parties to assess damages suffered by a French automotive part supplier in relation to the cessation of a subcontracting agreement with a German OEM, encompassing nine heads of claim (totalling €112.4m) (2024)

#### **Expert witness or consultant assignments—construction arbitration**

- Expert witness engaged by the claimant in an ICC arbitration under French law between a French construction consortium and its Senegalese client, concerning a construction contract (claim €42m, comprising additional costs and lost profits); oral testimony provided
- Expert witness engaged by the claimant in an ICC arbitration under Moroccan law between the Moroccan branch of a Chinese company and one of its Moroccan subcontractors, concerning a construction contract (claim €18m, counterclaim €28m); oral testimony provided (2019)
- Expert witness engaged by the claimant in an ICC arbitration under Algerian law between an Algerian company and a French company, concerning the building of a refinery (claim €800m); report issued (settled) (2017)

- Expert witness engaged by the respondent in an ICC arbitration under Algerian law between an Algerian company and the French subsidiary of a European group, concerning a construction contract (claim €142m, counterclaim €150m); oral testimony provided (2016)
- Expert witness engaged by the respondent in an ICC arbitration under Algerian law between an Algerian company and a French company, concerning a construction contract (claim €19m); oral testimony provided (2015)
- Expert witness engaged by the respondent in an ICC arbitration under Swiss law between an Algerian company and a Canadian company, concerning the termination of a construction contract (claim CAD142m); oral testimony provided (2015)
- Expert witness engaged by the claimant in a Romanian Chamber of Commerce arbitration under Romanian law between a French company and a Romanian investor, concerning a building project in Romania (claim €8.3m); oral testimony provided (2010)

#### **Expert witness or consultant assignments—investment arbitration**

- Consulting expert engaged by the respondent, assisting the Republic of Burkina Faso in the quantification of damages associated with the alleged expropriation of a gold mine owned by a Canadian junior mining company in Burkina Faso (claim USD247m) (2026)
- Expert witness engaged by the respondent, assisting the Republic of Cameroon in the quantification of damages associated with the alleged expropriation of an iron ore permit owned by an Australian junior mining company in Cameroon (claim USD5.8m); post-hearing reports issued (2025)
- Expert witness engaged by the respondent, assisting the Republic of Cameroon in the quantification of damages associated with the alleged expropriation of an iron ore permit owned by an Australian junior mining company in Congo (Brazzaville) (claim USD18m); oral testimony provided (2024)
- Expert witness engaged by the respondent, assisting the Republic of Cameroon in the quantification of damages associated with the alleged expropriation of an iron ore permit owned by an Australian junior mining company in Cameroon (claim USD5.3m); oral testimony provided (2024)

- Expert witness engaged by the respondent in an ICSID arbitration under the Gambian–Norway BIT, concerning the alleged expropriation by Gambia of a shrimp farm owned by Norwegian nationals (claim £14m); oral testimony provided (2020)
- Expert witness engaged by the respondent in an ICSID arbitration under the Morocco–Germany BIT, concerning the alleged expropriation by Morocco of an iron-smelting plant owned by a German company (claim €18.2m); oral testimony provided (2020)
- Expert witness engaged by the respondent in an ICSID arbitration under the Estonia–Kazakhstan BIT, concerning the alleged expropriation by Kazakhstan arising from the failure of Kazakh state tribunals to implement an arbitral award rendered in favour of an Estonian company (claim \$25m); oral testimony provided (2020)
- Expert witness engaged by the respondent in a UNCITRAL BIT arbitration heard in London between a foreign investor and a Central European government, concerning the alleged expropriation of a real estate project (claim €400m); oral testimony provided (2017)
- Expert witness engaged by the respondent in an ICSID arbitration under the US–Kazakhstan BIT, concerning the alleged expropriation by Kazakhstan of a projected pharmaceutical plant owned by a US investor (claim \$135m) (2017)
- Expert witness engaged by the respondent in a subsequent ICSID arbitration under the Netherlands BIT, concerning the alleged expropriation by a South American state of the local subsidiary of a US group (claim USD1bn); oral testimony provided (2016)
- Expert witness engaged by the respondent in an ICSID arbitration under the Netherlands BIT, concerning the alleged expropriation by a South American state of the local subsidiary of a US group (claim \$1bn); oral testimony provided (2013)
- Expert witness engaged by the respondent in a UNCITRAL BIT arbitration heard in London between a foreign investor and a Central European government, concerning a dispute in the banking sector (claim €400m); oral testimony provided (2008)

## **M&A disputes: independent accountant/expert in relation to the determination of the purchase price in M&A disputes**

- Independent expert on a purchase price dispute between the founder of a company and a private equity fund concerning the computation of an earn-out (ten disputed items, EBITDA impact of disputed amount €1.5m) (2024)
- Independent expert on a purchase price dispute between the shareholders of a French start-up and a US group in the perfume industry, concerning the acquisition of 100% of the shares by the US group (disputed amount \$1.5m) (2020)
- Independent expert on a purchase price dispute between a French company and a Norwegian group in the high-tech industry, concerning the computation of an earn-out (five disputed items, EBITDA impact of disputed amount €1.5m) (2019)
- Independent expert on a purchase price dispute between a Moroccan company and a Luxembourgish group in the telecoms industry, concerning the purchase of a mobile phone company in Francophone Africa (13 disputed items, disputed amount €19m) (2019)
- Independent expert on a dispute relating to the implementation of the exit clause of a joint venture agreement between a European Investment Bank and a Southern European industrial group (disputed amount €2m) (2019)
- Independent expert on a purchase price dispute between a US company and a German group in the railway transportation industry, concerning the purchase of a French-based sub-group (disputed amount €15m) (2019)
- Independent expert on a dispute between shareholders relating to the valuation of a real estate asset management company in France (disputed amount €72m) (2018)
- Independent expert on a purchase price dispute between a French company and a US group in the pharmaceutical industry, concerning the purchase of a business segment (disputed amount USD10m) (2017)
- Independent expert on a purchase price dispute between a French company and a US industrial group in the lens industry, concerning the purchase of 51% of a joint venture in the USA and 100% of subsidiaries in Italy and Thailand (disputed amount \$32m) (2015)

- Independent expert on a purchase price dispute between a French company and a Japanese industrial group in the automotive industry, concerning the disposal of a product line (disputed amount €14m) (2014)
- Independent expert on a purchase price dispute between two French groups, concerning the acquisition of a supplier in a distressed situation (disputed amount €5m) (2013)
- Independent expert appointed by the Président du Tribunal de Commerce on a purchase price dispute between two French groups, concerning the acquisition of a building in Le Mans (disputed amount €0.6m) (2010)
- Independent expert on a purchase price dispute between two French industrial groups concerning the disposal of a major division responsible for the construction of turnkey urban rail signalling systems (disputed amount €70m); engagement involved hearings and fact-finding in France, Canada, China and the UK (2008)
- Independent expert on a purchase price dispute between a French company and a Norwegian industrial group, concerning the acquisition of a shipyard in France (disputed amount €8m) (2007)
- Independent accountant in a dispute relating to the disposal by the management and a private equity fund of a financial services firm to a bank (disputed amount €10m) (2006)
- Independent expert on a purchase price dispute between two French industrial groups concerning the disposal of a major division responsible for the construction of electricity transmission and distribution networks (disputed amount €165m); engagement involved investigative work in France, the USA and the UK (2004)
- Independent expert on two occasions on purchase price disputes relating to the divestment by a French media company of its movie theatre advertising subsidiaries (cumulative disputed amount €10m) (2002 and 2003)
- Part of the team engaged by a French company and a US company to resolve a dispute regarding the value of their respective contributions to a joint venture in the defence sector (disputed amount \$150m); engagement involved hearings and fact-finding in France and the USA (2002)

## **M&A disputes: consulting expert in relation to the determination of the purchase price in M&A disputes**

- Consulting expert to the seller during expert proceedings relating to the disposal of a 51% holding in a joint venture in an Asian country in the retail sector (amount in dispute €110m) (2026)
- Consulting expert to the buyer during expert proceedings relating to the acquisition of a mobile phone company in an African country (amount in dispute €45m) (2023)
- Consulting expert to the seller during expert proceedings relating to the disposal of an industrial business in France by a corporate to a private equity firm (amount in dispute €1.3m) (2019)
- Consulting expert to the seller during expert proceedings relating to the disposal of a distressed industrial business in France by a corporate to a private equity firm, structured as an EBIT warranty (amount in dispute €20m) (2018)
- Consulting expert to the buyer during expert proceedings relating to the acquisition of an industrial group based in Belgium and owned by a private equity firm, by a European industrial group (amount in dispute €6m) (2002)

## **M&A pre-dispute experience**

Jean-Luc has led more than 80 M&A-related engagements in a consulting capacity for corporates and private equity, acting as buy-side or sell-side adviser. In this capacity, he has advised on:

- The performance of financial due diligence;
- the preparation of completion accounts;
- the review of completion accounts;
- the subsequent negotiation and preparation of the dispute notice;
- the negotiation phase to avoid going to the expert.

The last major transaction he worked on were the disposal of the Train Signalling division of Thales to Hitachi, and the sale of the Canadian oilfields of TotalEnergies to Suncor, both closing in 2025

As a Principal (during his KPMG career), he sold 2 subsidiaries of KPMG France to third Parties in 2002, and was a member of the Supervisory Board of KPMG France & Francophone Africa would approved the divestiture of the Accounting division to its management and to the PE Fund Towerbrook (2025).

### **Shareholders dispute—state jurisdictions**

- Expert witness engaged by the respondent in litigation before the Luxembourg court of first instance, and subsequently before the Appellate Court, concerning the implementation of the 'put and call' provision of a management package agreement between a private equity fund and the two managers of the company owned by the fund (claim €52m) (2019 and 2021)

### **High-net-worth individuals (other than arbitration)**

- Expert witness engaged by the claimant in a Cayman Islands High Court case concerning the financial conditions of the exit from a trust of several beneficiaries (claim USD40m); oral testimony provided
- Expert appointed by the Cour d'Appel de la Principauté de Monaco in a litigation concerning the valuation of a shipping company in the context of an inheritance dispute (claim €250m); report issued
- Expert appointed by the Tribunal de Première Instance de la Principauté de Monaco in a litigation concerning the tracing of assets and valuation of an estate in relation to the divorce of a high-profile football player (claim €50m); report issued
- Expert appointed by the Monaco jurisdictions in two other divorce cases
- Consulting expert engaged by the claimant in a UK High Court case relating to the divorce of an individual in the finance industry (estate valued at €70m)
- Consulting expert engaged by the claimant in a court case in an EU country relating to the divorce of an heiress (estate valued at €400m)

## Cost accounting systems audit and design

- Conducted an investigation into the tariff-related cost-accounting system of France Telecom on behalf of the French regulator (1993–98 and 2002–05)
- Expert engaged by the French, Italian and Irish telecoms regulators in several enquiries relating to the incumbent telecoms operators' costing systems
- Expert engaged by the French Transportation Ministry in relation to enquiries concerning the use by the French railways of subsidies received from the state and regional authorities
- Co-leader of a KPMG team assisting a major European utility in the design and implementation of a cost-accounting system aimed at computing the netback price of gas, in preparation for price reviews and potential arbitrations

## Fraud investigations

Over the last 20 years, Jean-Luc has developed expertise in leading fraud investigations (including in anti-bribery and corruption, misappropriation of assets and fraudulent financial reporting), both in France and abroad (more than 100 engagements in more than 20 countries). These investigations include the following.

- Led a major investigation in an African country into the exploration and drilling campaigns of an international oil company accused by the local government of having committed illegal acts to obtain the permit
- An investigation into corruption allegations associated with the building of a major refinery in the Arabian Peninsula
- Led a major cross-border investigation across France, Germany and Spain in the automotive sector, in which KPMG evidenced a complex corruption scheme involving the top management of a large international company
- Led two major investigations in support of the Audit Committee of French CAC-40 companies, concerning fraudulent financial reporting in one of their major subsidiaries (2006 and 2011)

- Led an investigation into an accounting fraud case relating to the disposal by a major US private equity firm of its investment in an IT consulting company to a major French corporate (2018)

## External events

- Speaker at an ICC International Advanced Arbitration Practice Workshop in Paris (14 November 2006) on 'The assessment of damages in International Commercial arbitration'
- Speaker at the 26th annual meeting of the ICC Institute of World Business Law in Paris (27 November 2006) on 'The practice of international firms of experts'
- Speaker at a conference organised on 25 June 2012 in Paris by the ICC Institute of World Business Law in Paris on 'Economic sanctions in the Global economy'
- Speaker at a conference organised on 25 October 2012 in Paris by the IFACI (French Institute of Internal Auditors) on 'New technologies, risks or opportunities'
- Speaker at a roundtable chaired by Michael Polkinghorne (White & Case) on 'How not to frame a damage claim' during the GAR live conference in Paris organised by the Global Arbitration Review on 15 November 2013
- Speaker at a roundtable chaired by Professor Carlos Alberto Ramona (MRTC and University of Sao Paulo) during the fourth international meeting of Arbitration of Coimbra (Portugal) organised on 10 October 2014 on 'Quantification of losses in arbitration – How do many arbitration fail'
- Speaker at a roundtable organised by the Centre d'Etudes Diplomatiques et Stratégiques on 'Madagascar est-elle prête pour l'exploitation des ressources naturelles?' in Madagascar on 5 November 2014
- Speaker at a roundtable on 'the experience of the experts in the performance of their engagements' as part of the symposium on the 'evaluation of the quantum by the arbitrator' organised by the Comité Français de l'Arbitrage in Paris on 21 November 2014
- Professor at the Paris Arbitration Academy, 2015, on the topic 'Basic valuation concepts in international arbitration'

- Speaker at a roundtable on 'Les règlements des différends dans l'espace OHADA : Quels outils aujourd'hui et demain?', organised by the Global Pound conference during the Paris Arbitration Week in April 2017
- Speaker at a roundtable on 'L'évaluation des dommages' during the conference organised on 5 February 2018 in Algiers by the ICC and the World Trade Center Algiers on 'L'arbitrage dans les contrats de construction : de l'exécution à l'évaluation de préjudice'
- Speaker on 'Ethical duties for Experts in International Arbitration' at the 33<sup>rd</sup> Annual Joint Symposium organised by the ICC Institute of World Business Law and the School of International Arbitration of Queen Mary University London in London on 12 March 2018
- Speaker at a roundtable on 'M&A Arbitration' organised by the law firm DWF during the April 2018 Paris Arbitration Week
- Speaker at a roundtable during the 45<sup>th</sup> ICC Institute of World Business Law on Monetary Remedies in International Arbitration in Paris on 14 November 2025